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U.S. Food Administration

Chronological sketch with directory of members...

New York

1920

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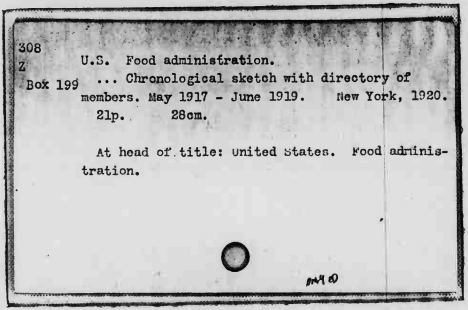

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Box 199 U.S. Food administration.
... Chronological sketch with directory of members. May 1917 - June 1919. New York, 1920.
21p. 28cm.

At head of title: United States. Food administration.

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Box 199

UNITED STATES
FOOD ADMINISTRATION

Chronological Sketch

WITH

Directory of Members

MAY 1917—JUNE 1919

NEW YORK
MARCH, 1920

CHRONOLOGICAL SKETCH

1917.

May 3	Mr. Hoover arrived from Europe.
May 4	Headquarters established in Bedrooms 504-5-6, New Willard Hotel, Washington, D. C.
May 19	Statements issued by the President and Mr. Hoover giving outline of plan for food control in U. S. A.
May 21	Offices moved to 5th and 6th floors of New Interior Building, Washington, D.C.
June 11	Food Control Bill introduced in House.
June 12	The President directed Mr. Hoover to proceed with the organization of the voluntary conservation forces of the country.
June 17	First "Pledge Card Campaign" for enlisting housewives of the country as members of the Food Administration.
July 1	Conservation Division moved to old Department of Justice Building, Vermont Avenue and "K" Street, Washington, D. C.
July 10 and 11	First meeting of Federal Food Administrators in Washington.
July 21	Executive Office of Food Administration moved to Gordon Hotel, 16th Street, Washington. Various divisions housed in ten converted residences as follows: 1013 Fifteenth Street, 1015 Sixteenth Street, 817 Fourteenth Street, 926 Fifteenth Street, 1023 Sixteenth Street, 813 Vermont Avenue, 1439 K Street, 1720 M Street, 1617 O Street and corner Vermont Avenue and L Street.
August 10	Food Control Act signed by President and became law and Food Administration created by Executive Order.
August 11	Federal Food Administrators selected to date were officially informed of their appointments.
August 14	Food Administration Grain Corporation created by Executive Order.
August 14 and 15	Second meeting of the Federal Food Administrators in Washington.
October 8	Principal Licensing Proclamation issued.
October 27 to November 4	Second "Pledge Card Campaign."
November 14 and 15	Third meeting of Federal Food Administrators in Washington.
November 18	New Building at Nineteenth and D Streets occupied. Constructed for Food Administration in 60 days. License and Statistical Divisions occupied Gordon Hotel.

1918

January 8 and 9	Fourth meeting of Federal Food Administrators in Washington.
March 12 and 13	Fifth meeting of Federal Food Administrators in Washington.
April 4	Statistical and License Divisions moved from Gordon Hotel to Building No. 2 constructed for their use in 49 days.
May 28 and 29	Sixth meeting of Federal Food Administrators in Washington.
July 12	Mr. Hoover sailed for Europe to organize Inter-Allied Food Council in London.
July 18	United States Sugar Equalization Board authorized by President.
August 23	Mr. Hoover returned from Europe.
November 12 and 13	Seventh and last meeting of Federal Food Administrators.
November 16	Mr. Hoover sailed for Europe to direct American participation in the relief of the Civil population of the liberated countries.
November 12, 1918 to February 1, 1919	Licenses and Rules and Regulations cancelled and Food Administration rapidly demobilized.

1919

April 1	Demobilization of Food Administration practically completed except Grain Corporation and Sugar Equalization Board.
July 1	Mr. Hoover resigned as Food Administrator.

President Wilson Asks Mr. Herbert Hoover to Undertake Task of Food Administration.

Washington, May 19, 1917.

President Wilson tonight issued the following statement of the administration's food-control program:

It is very desirable, in order to prevent misunderstandings or alarms and to assure cooperation in a vital matter, that the country should understand exactly the scope and purpose of the very great powers which I have thought it necessary in the circumstances to ask the Congress to put in my hands with regard to our food supplies. Those powers are very great, indeed, but they are no greater than it has proven necessary to lodge in the other governments which are conducting this momentous war, and their object is stimulation and conservation, not arbitrary restraint or injurious interference with the normal processes of production. They are intended to benefit and assist the farmer and all those who play a legitimate part in the preparation, distribution, and marketing of food stuffs.

It is proposed to draw a sharp line of distinction between the normal activities of the government represented in the Department of Agriculture in reference to food production, conservation, and marketing, on the one hand, and the emergency activities necessitated by the war in reference to the regulation of food distribution and consumption, on the other. All measures intended directly to extend the normal activities of the Department of Agriculture in reference to the production, conservation, and the marketing of farm crops will be administered, as in normal times, through that department, and the powers asked for over distribution and consumption, over exports, imports, prices, purchase, and requisition of commodities, storing, and the like which may require regulation during the war will be placed in the hands of a commissioner of food administration, appointed by the President and directly responsible to him.

OBJECTS SOUGHT BY LEGISLATION

The objects sought to be served by the legislation asked for are: Full inquiry into the existing available stocks of foodstuffs and into the costs and practices of the various food producing and distributing trades; the prevention of all unwarranted hoarding of every kind and of the control of foodstuffs by persons who are not in any legitimate sense producers, dealers, or traders; the requisitioning when necessary for the public use of food supplies and of the equipment necessary for handling them properly; the licensing of wholesome and legitimate mixtures and milling percentages and the prohibition of the unnecessary or wasteful use of foods.

Authority is asked also to establish prices, but not in order to limit the profits of the farmers, but only to guarantee to them when necessary a minimum price which will insure them a profit where they are asked to attempt new crops and to secure the consumer against extortion by breaking up corners and attempts at speculation, when they occur, by fixiug temporarily a reasonable price at which middlemen must sell.

I have asked Mr. Herbert Hoover to undertake this all-important task of food administration. He has expressed his willingness to do so on condition that he is to receive no payment for his services and that the whole of the force under him, exclusive of clerical assistance, shall be employed, so far as possible, upon the same volunteer basis. He has expressed his confidence that this difficult matter of food administration can be successfully accomplished through the voluntary cooperation and direction of legitimate distributors of foodstuffs and with the help of the women of the country.

Although it is absolutely necessary that unquestionable powers shall be placed in my hands in order to insure the success of this administration of the food supplies of the country, I am confident that

the exercise of these powers will be necessary only in the few cases where some small and selfish minority proves unwilling to put the Nation's interests above personal advantage, and that the whole country will heartily support Mr. Hoover's efforts by supplying the necessary volunteer agencies throughout the country for the intelligent control of food consumption and securing the co-operation of the most capable leaders of the very interests most directly affected, that the exercise of the powers deputed to him will rest very successfully upon the good will and cooperation of the people themselves, and that the ordinary economic machinery of the country will be left substantially undisturbed.

FOOD ADMINISTRATION ONLY WHILE WAR LASTS

The proposed food administration is intended, of course, only to meet a manifest emergency and to continue only while the war lasts. Since it will be composed, for the most part, of volunteers, there need be no fear of the possibility of a permanent bureaucracy arising out of it. All control of consumption will disappear when the emergency has passed. It is with that object in view that the administration considers it to be of pre-eminent importanee that the existing associations of producers and distributors of foodstuffs should be mobilized and made use of on a volunteer basis. The successful conduct of the projected food administration by such means will be the finest possible demonstration of the willingness, the ability, and the efficiency of democracy, and of its justified reliance upon the freedom of individual initiative. The last thing that any American could contemplate with equanimity would be the introduction of anything resembling Prussian autocracy into the food control of this country.

It is of vital interest and importance to every man who produces food and to every man who takes part in its distribution that these policies thus liberally administered should succeed and succeed altogether. It is only in that way that we can prove it to be absolutely unnecessary to resort to the rigorous and drastic measures which have proved to be necessary in some of the European countries.

Mr. Hoover Accepts Appointment as Food Administrator and Outlines His Principles

May 19, 1917.

In accepting President Wilson's request that I should become head of the new food administration, it is entirely upon the assumption that Congress will grant broad powers to the President on which a competent administration can be set up.

I hold strongly to the view that while large powers are necessary for minority cases they will probably need but little application, for the vast majority of the producing and distributing elements in the country are only too willing and anxious to serve our national necessities. I have represented to the President five cardinal principles of food administration.

FIVE CARDINAL PRINCIPLES

First. That the food problem is one of wise administration and not expressed by the words "dictator" or "controller" but "food administrator."

Second. That this administration can be largely carried out through the co-ordination and regulation of the existing legitimate distributive agencies of the producers, distributors and consumers.

Third. The organization of the community for voluntary conservation of foodstuffs.

Fourth. That all important positions, so far as may be, shall be filled, with volunteers.

Fifth. The independent responsibility of the food administration directly under the President, with the cooperation of the great and admirable organization of the Department of Agriculture, the Department of Commerce, the Federal Trade Commission and the railway executives.

I conceive that the essence of all war administration falls into two phrases:

First. Centralized and single responsibility.

Second. Delegation of this responsibility to decentralized administrative organs.

PROBLEM FOR AMERICA

In a general way it may be stated that this country normally produces a surplus of most commodities, and that our problem is to secure the effective and economical distribution of these supplies; to induce as large an export surplus for the benefit of our allies as we can; to protect our own requirements; to ask the whole community to assist us in building up this surplus by every effort of economy that we can devise and to set up such machinery as will furnish this balance wheel on prices.

At best the food of our allies will be a privation loaf and every ounce we can add to it is a contribution to her strength and constancy in the war.

I think that it is recognized by all thinking men that the world war and the economic forces which have been set up have disorganized the ordinary balances and checks on prices. For instance, the price of wheat in normal times is a factor, not only of supply in the United States, but all the supplies in every country in the world.

Today the supplies of Russia, Germany, Austria, Bulgaria and Roumania no longer enter upon the establishment of this balance; the crop failure in South America has eliminated these States; the long haul from Australia has diminished the free flow from that quarter; and the supplies in England, France and Italy are in the physical possession of the Government and therefore do not enter into the common pool of price balancing.

The consequence is that a sudden demand or concerted effort of speculation can entirely upset price conditions in the United States to a degree hitherto unknown, and it is necessary for us to devise with the best thought of this country a temporary balance by which we can establish stability of prices in the great staples, bearing in mind always that we must maintain a price that will stimulate production by assuring good return to the producer, and at the same time will diminish the cost of living, lest we face social readjustments, strike disturbances, with consequent loss of national efficiency. My present view is to divide the food administration into four great branches.

In the first branch we should set up a certain number of separate executive bodies for regulation and administration of certain critical commodities, and that these should be organized on the normal lines of our commercial institutions, with a board of directors, a president and executive officers who will work out problems involved in these commodities and will institute such measures as may be necessary to stabilize prices and distribution, and that these bodies should be so constituted of the leaders of the country, producers, distributors, bankers and consumers alike.

THE EUROPEAN LESSONS

It has been the experience of all European food control that results can best be accomplished by acting through or by regulation of the ordinary distributing agencies in the community, planning such restrictions which will cause a minimum sacrifice on the part of the legitimate distributor and will eliminate broad national waste, unnecessary hoarding, and the sheer speculator in foodstuffs. With the good will of the distributing community it is possible to do this without disruption of the essential commerce of the country.

The second branch of administration lies in the co-operation of the governors and State administrations through the establishment of State food administrations who will act on behalf of the National

Executive in national matters, and who will themselves handle local problems; through them and their assistants to secure co-ordination in distribution from one section of the country to another, and to use the powers against illegitimate hoarding which Congress is being asked to vest in the food administration. Furthermore, it devolves on the States to stop waste in public places.

These powers being asked for are considerable in order that we may force into the market every form of foodstuff over and above which such stock as normally and legitimately belongs to any particular business for its proper conduct, and to prevent any withholding, directly or indirectly, of food supplies from the market.

The third equally important department is one of domestic economy. As 90 per cent. of the ultimate food consumption of the country is in the hands of the women of the country, we will shortly place before them a plan of organization including policies as to the elimination of wastes, the reduction of consumption, the substitution of local commodities for those from further afield, the substitution of over-abundant commodities for those which we wish to export to our allies, and instruction in the intelligent purchase and use of foodstuffs and to set public opinion against waste and extravagance in public places.

A NATIONAL MOTTO

We do not ask that the American people should starve themselves, but that they should eat plenty, wisely and without waste.

It is my present idea to propose a plan to the American women by which we ask every woman in control of the household to join as an actual member of the food administration and give us a pledge that she will, so far as her means and circumstances permit, carry out the instructions which we will give her in detail from time to time.

We hope to set up such an organization over and above this vast army of supporters as will give it efficiency and intelligence in action. There is no service in this war on behalf of our own country and our allies in which the women of the country can so well enlist themselves as in this service, and the success of the food administration will rest very largely upon the support which we receive from them.

The fourth branch of the administration must be that of co-operation with our allies in many important questions involving exports from this country and our common import from other countries. Furthermore, we will probably need to undertake the control of the purchasing in this country on her behalf and on behalf of such neutral shipments as are permitted by the Government in order to eliminate competition and forcing of our prices.

ON A VOLUNTEER BASIS

I have represented to the President that I am confident that the whole of this service can be carried out by the men and women of this country on a volunteer basis, and that I can see no other means by which the problems can be adequately solved in the United States. If this cannot be done I shall certainly and willingly surrender the task to some other method of administration.

I believe that the whole foundation of democracy lies in the individual initiative of its people and their willingness to serve the interests of the Nation with complete self-effacement in the time of emergency. I hold that democracy can yield to discipline and that we can solve this food problem for our own people and for our allies in this way, and that to have done so will have been a greater service than our immediate objective, for we have demonstrated the rightness of our faith and our ability to defend ourselves without being Prussianized.

Probably more seriously than anyone else in the country, I recognize the difficulties and possibility of failure in this work and I appeal to the patriotism of my countrymen for their support. I have no instinct to be a food dictator. My ambition is to see my own people solve their own problem. Those men and women who cannot serve in the trenches or the shops can show their patriotism in no way so fully as in this service, and I feel that we have as much right to call upon them to serve in this administration as we have a right to call upon our men to serve in the trenches.

President Wilson Directs Mr. Hoover to Proceed with Mobilization of Voluntary Forces

My Dear Mr. Hoover: It seems to me that the inauguration of that portion of the plan of food administration which contemplates a national mobilization of the great voluntary forces of the country which are ready to work toward saving food and eliminating waste admits of no further delay.

The approaching harvesting, the immediate necessity for wise use and saving, not only in food but in all other expenditures, the many undirected and overlapping efforts being made toward this end, all press for national direction and inspiration. While it would in many ways be desirable to wait complete legislation establishing the food administration, it appears to me that so far as voluntary effort can be assembled, we should not wait any longer, and therefore I would be very glad if you would proceed in those directions at once.

The women of the Nation are already earnestly seeking to do their part in this our greatest struggle for the maintenance of our national ideals, and in no direction can they so greatly assist as by enlisting in the service of the food administration and cheerfully accepting its direction and advice. By so doing, they will increase the surplus of food available for our own Army and for the export to the allies To provide adequate supples for the coming year is of absolutely vital importance to the conduct of the war, and without a very conscientious elimination of waste and very strict economy in our food consumption we cannot hope to fulfill this primary duty.

I trust, therefore, that the women of the country will not only respond to your appeal and accept the pledge to the food administration which you are proposing, but that all men also who are engaged in the personal distribution of foods will co-operate with the same earnestness and in the same spirit. I give you full authority to undertake any steps necessary for the proper organization and stimulation of their efforts.

Cordially and sincerely yours,

WOODROW WILSON.

Mr. Herbert C. Hoover,
Washington, D. C.
June 12, 1917.

Executive Order by the President

Providing for Organization of United States Food Administration

Whereas, Under and by virtue of an Act of Congress entitled "An Act to provide further for the national security and defense by encouraging the production, conserving the supply and controlling the distribution of food products and fuel," approved 10 August, 1917, it was provided among other things as follows:

"That by reason of the existence of a state of war, it is essential to the national security and defense, for the successful prosecution of the war, and for the support and maintenance of the Army and Navy, to assure an adequate supply and equitable distribution, and to facilitate the movement of foods, feeds, fuel, including fuel oil and natural gas, fertilizer and fertilizer ingredients, tools, utensils, implements, machinery and equipment required for the actual production of foods, feeds and fuel, hereafter in this Act called necessaries; to prevent, locally or generally, scarcity, monopolization, hoarding, injurious speculation, manipulation and private controls, affecting such supply, distribution and movement; and to establish and maintain governmental control of such necessaries during the war. For such purposes the instrumentalities, means, methods, powers, authorities, duties, obligations and prohibitions hereinafter set forth are created, established, conferred and prescribed. The President is authorized to make such regulations and to issue such orders as are essential effectively to carry out the provisions of this Act."

and, Whereas, it is further provided in said Act as follows:

"That, in carrying out the purposes of this Act the President is authorized to enter into any voluntary arrangements or agreements, to create and use any agent or agencies, to accept the services of any person without compensation, to cooperate with any agency or person, * * * *"

Now, Therefore, Under and by virtue of the power conferred upon me by the provisions of said Act and for the purpose of carrying the same into effect, I, Woodrow Wilson, President of the United States, hereby order and direct as follows:

There is hereby established a governmental organization to be known as and called

UNITED STATES FOOD ADMINISTRATION

Said organization shall consist of an officer designated as United States Food Administrator and such subordinate assistants and employees an may be selected by him for service in the City of Washington, D. C., and elsewhere, with the consent and approval of the President and under such rules and regulations as may from time to time be prescribed.

Herbert Hoover is hereby appointed United States Food Administrator, such appointment to take effect from this date.

Said United States Food Administrator shall hold office during the pleasure of the President.

Said United States Food Administrator shall supervise, direct and carry into effect the provisions of said Act, and the powers and authority therein given to the President, so far as the same apply to foods, feeds and their derivative products and to any and all practices, procedure and regulations authorized or required under the provisions of said Act, including the issuance, regulation and revocation, in the name of said Food Administrator, of licenses under said Act; and in this behalf he shall do and perform such acts and things as may be authorized or required of him from time to time by direction of the President and under such rules and regulations as may be prescribed by the President from time to time.

He shall also have the authority to make use of the service of legal counsel and employ and fix the compensation of such counsel as may from time to time be deemed by him necessary for the purpose of aiding him in carrying this act into effect.

And, Whereas, the President is further authorized in carrying out the purpose of said Act,

"to utilize any department or agency of the Government and to co-ordinate their activities so as to avoid preventable loss or duplication of effort or funds,"

all departments and established agencies of the Government are hereby directed to co-operate with the United States Food Administrator in the performance of his duties as hereinbefore set forth and to give said Administrator such support and assistance as may be requisite or expedient to enable him to perform his said duties and avoid duplication of effort and expenditure of funds.

In Witness Whereof, I have hereunto set my hand and caused the seal of the United States to be affixed.

(Seal)

Done in the District of Columbia, this tenth day of August, in the year of Our Lord One Thousand Nine Hundred and Seventeen, and of the Independence of the United States of America, the One Hundred and Forty-second.

WOODROW WILSON.

By the President,
ROBERT LANSING,
Secretary of State.

(No. 2679-A.)

TWO CABLEGRAMS

Mr. Hoover's Resignation as Food Administrator

AND

Recommendation to Continue Sugar Control

AMREFA,
New York.

LONDON,
August 2d, 1919.

FOR BARNES, RICKARD, Aug. 2. Please forward the following to the President as a cable from me:

"The degeneration of the world food supply situation during the last month, the outbreak of speculation and profiteering all over the world, due partially to this but principally to a moral slackening in all avenues of life, and the action as shown in my cable today of the Allies, through which they propose in effect to restore collective buying which should reduce speculation, but unless controlled on our side may work great hardship on the American farmer, seem to me to necessitate at least the laying of the position before Congress for it to decide whether protection is needed both for consumer and producer.

"There has been a steady degeneration of the cereal crops during the last thirty to sixty days, and the promise of marginal supplies, the weight of which would control speculation, has greatly diminished, and while there is sufficient balance to meet the world's needs during the next year if properly distributed, but margins are sufficiently narrow to create great danger of speculation and profiteering. In respect to wheat, the indications now are that while the price might remain near the guarantee during the heavy marketing period, under free world prices it would probably rise very materially before the next harvest. In the matter of pork products and fats generally, the margins over the world's needs are very narrow, but as the surplus production of the United States comes with a rush during a short period, combinations of European buying, unless they are controlled, may result in depreciation of price below cost of production, and unless some control is exerted, either through provision by Congress for accumulation of surplus for subsequent distribution or through the control of Eruopean credits by which righteous prices may be insisted upon as a condition of such credits, there is great danger, first to the producer in the heavy marketing season, and second to the consumer through subsequent rises in price under uncontrolled speculation.

"In order to clear the decks, it seems to me desirable to brush away the remains of the old Food Administration. In my view, if it were decided to take interest in the matter, nothing could be done without new legislation because, although the present Food Act is technically in force, it will expire at any moment with the ratification of peace; it is based on war powers, and even if extended, its legal foundations could be attacked in peace. It should be noted also that the Act taken alone would have been entirely ineffective against profiteering, for the success of the previous administration was based not on the Act, but on voluntary co-operation of the trades, the form of which would be illegal in peace without specific legislation. In any event, acting under your original instructions, we demobilized the food administration as rapidly as possible after the Armistice. By the end of March the largest part of its activities were brought, in my view prematurely, to an end under pressure of the Cabinet, and all those functions still outstanding have been finally completed within the last thirty days by the setting up the Wheat Directorate, the only outstanding matter being the liquidation of the sugar contracts. The failure of Congress to make any appropriation for the continuation of Food Administration must finally indicate the desire for its suppression. With regard to the sugar contracts, I have telegraphed you separately, but, in any event, and if temporary use of the Food Act is necessary for this purpose it can be delegated to the President of the Board by Executive order. In order that the last vestige of the old administration may be eliminated, I would be glad if you would consider that my oral resignation as Food Administrator, given to you before leaving Paris, should be considered as

effective as from that date, *i. e.*, July 1st. I will, of course, if you desire, continue as Director General of Relief until completion of its accounting.

"In conclusion, it seems to me that Congress should give careful consideration as to whether legislation is needed and the erection of such new administration as may be necessary. I do not feel that, after eight months' absence, I am sufficiently in touch with the American conditions and sentiment to advise as to methods to be pursued, but I feel it my duty to point out the conditions which are likely to obtain during the next twelve months."

HOOVER

NOTE—Cable re sugar is as follows:

PARIS, July 23, 1919.

FRUIT 354 FOR BARNES July 23. Please transmit the following to the President as a cable from me:

"It is necessary to take important decisions as to the sugar control in the United States in order to anticipate the marketing of the new beet harvest and to settle policy with Cuba for the next year. You will recollect that last July I presented to you the view that either in event of continued war and the consequent shipping isolation of the East Indies sugar, or in the event of peace and the opening of new demands, there would be a world sugar shortage in the year Nineteen. I recommended that we form the Sugar Equalization Board to purchase the Cuban sugar crop jointly with the Allies and to arrange for equalization in marketing with the domestic sugar in order to assure American supplies at reasonable prices and to eliminate speculation and profiteering, and that the Board should secure a small margin in handling Cuban sugar to cover losses in the event of reverse on Atlantic shipping and to equalize freight and distribution costs. These things were done and today the United States is the only large nation possessing liberal supplies for the entire year and at a saving of four cents per pound under the world price, or equal to about twenty-five million dollars per month saving to the consumer. These courses of action grew out of war disruption of supply and distribution. Decision must now be made as to whether Congress should be recommended to legislate authority for the continuation of these measures over the year Nineteen Twenty providing again for the purchase of the Cuban crop and the control of domestic production, stabilization of price and distribution. The intrinsic situation is by no means clear as to the prospect of supplies, and it is argued by many that there will be a continued shortage over the year Nineteen Twenty with attendant speculation and profiteering unless action is taken.

"The matters to be considered are (a) the crop prospects of the world in which there is undoubtedly an increase over pre-war in the Western Hemisphere and East Indies, but the European beet production (outside Russia) will be apparently twenty-five per cent. short of pre-war average, and although the Russian situation is unknown there are no exports likely; (b) the probable consumption of the world as to which there is an undoubted increase outside of Europe, especially in the United States, but with regard to Europe the limited buying power during the next year (unless there is very rapid economic recovery) will tend to restrain the non-essential use of sugar.

"The problem is also affected by (a) whether European Governments will continue their national buying and with national finance be in position to contract for national supplies for long periods in advance to the prejudice of a free market and the ability of normal commerce to purchase on the same terms. This will probably depend upon whether the United States will allow credits to foreign countries to be used for such form of purchase; (b) whether in the long view the adjustment of production to world necessity will not be more rapid under free operation of supply and demand although there may be great fluctuations in the process of readjustment; (c) whether, from a social point of view, it is desirable to perpetuate a great governmental control in commerce now that the war interference of supply through short shipping, the necessity of control of cargoes, etc., has largely disappeared even though speculation and profiteering may result. Any continuation of control will require action by Congress and it must embrace appropriations, the continuation of power and embargo, control of specu-

lation, profiteering and distribution. The alternative course to any action of the above character is for the sugar Equalization Board to announce its cessation of control at an early date prior to the marketing season of domestic beet and cane sugars and to dispose of the remaining stocks from the old crop purchased by them at the market prices from day to day until they are exhausted. Owing to the delays in the Austrian Treaty it seems impossible for me to withdraw American control of railways, coal mines and transport of food in Central Europe before the middle of September without producing absolute chaos in that area, and therefore I will not be able to arrive home before that date. The determination of the sugar policies requires immediate consideration, and my lack of intimate knowledge of American situation after eight months' absence and my inability to leave here renders it impossible for me to be of useful service in the matter. I therefore suggest you request Professor Taussig, Mr. Zabriskie and the other members of the Sugar Equalization Board to present you their recommendations in the matter independent of myself. If, as a result of your councils, you should decide to propose to Congress that the control be continued, it is imperative that a new Chairman should be chosen in my place at once in order that he may be of assistance to Congress in legislation, and that he should be in charge from the beginning as I must, in any event, retire this autumn. If it be decided that there should be no extension of control I would be glad to be relieved anyway as I wish a rest, but if this should be inconvenient to you I would of course continue until the Board is wound up this fall."

HOOVER.

FOOD ADMINISTRATION DIRECTORY

Name	Service		Permanent Address	
	Entered	Terminated		
Ackerly, D. T.	June 27, 1917	Nov. 24, 1918	32 Liberty St.	New York City, N. Y.
Adams, Mrs. Lucile Wheeler	June 19, 1918	Jan. 1, 1919	University of Illinois	Urbana, Ill.
Albright, H. D.	Feb. 12, 1918	Sept. 15, 1918		Massillon, Ohio
Allen, Ben S.	From beginning	June 30, 1919	The Sacramento Union	Sacramento, Calif.
Allen, P. P.	Aug. 20, 1917	Oct. 31, 1918	Board of Trade	Kansas City, Mo.
Alsberg, Julius	Oct. 1, 1918	Jan. —, 1919	140 South Dearborn St.	Chicago, Ill.
Ames, C. B.	April 22, 1918	June 30, 1919	401 W. 14th St.	Oklahoma City, Okla.
Amsden, Miss Donna H.	Aug. 1, 1918	June 30, 1919	1341 Vine Place	Minneapolis, Minn.
Anderson, Miss Sophia C.	Dec. 10, 1917	Mar. 15, 1919	1736 Balmoral Ave.	Chicago, Ill.
Armstrong, W. W.	July 17, 1917	June 30, 1919	National Copper Bank	Salt Lake City, Utah
Arnold, Miss Sarah Louise.	Feb. 1, 1918	.....	River Bank Court	Cambridge, Mass.
Atkinson, Pres. Alfred	Aug. 22, 1917	June 30, 1919	Montana State College	Bozeman, Mont.
Ayer, Frederick	June 10, 1917	Dec. 15, 1917	141 Milk St.	Boston, Mass.
Ayer, W. B.	Aug. 14, 1917	Dec. 7, 1918	Eastern & Western Lumber Co.	Portland, Ore.
Babcock, G. C.	Oct. 15, 1917	Feb. 16, 1918	19 W. 44th St.	New York City
Baetjer, E. G.	Aug. 15, 1917	Sept. 25, 1918	1429 Continental Bldg.	Baltimore, Md.
Baker, H. A.	Nov. 30, 1917	.....	American Can Co., Monroe Bldg.	Chicago, Ill.
Baldwin, Roger S.	Mar. 6, 1918	June 13, 1918	120 Broadway	New York City, N. Y.
Ball, Miss Florence	June 23, 1917	Nov. 30, 1917	2072 East 82d St.	Cleveland, Ohio
Bamman, F. C.	Nov. 10, 1917	Jan. 15, 1919	Woodward Bldg.	Washington, D. C.
Barker, C. A., Jr.	Jan 8, 1918	Feb. 15, 1919	515 S. Alexandria Ave.	Los Angeles, Calif.
Barnard, Dr. H. E.	Aug. —, 1917	June 30, 1919	Director, American Institute of Banking.	Minneapolis, Minn.
Barnes, Cecil	Aug. 20, 1917	Apr. 30, 1919	1153 North Dearborn St.	Chicago, Ill.
Barnes, Julius H.	From beginning	June 30, 1919	U. S. Grain Corporation, 42 Broadway.	New York City, N. Y.
Barrington, Lewis	June 4, 1917	May 1, 1919	130 East Capitol St.	Washington, D. C.
Bartel, Edward R.	Aug. —, 1917	.....	21 Cotton Exchange	Galveston, Tex.
Bausman, R. F.	Aug. 29, 1917	June 30, 1919	105 Produce Exchange	New York City, N. Y.
Beacham, Braxton	Aug. 18, 1917	June 30, 1919	.....	Orlando, Fla.
Beam, W. I.	Aug. —, 1917	June 30, 1919	40 Wall St.	New York City
Beatty, Wm.	Aug. —, 1917	June 30, 1919	U. S. Grain Corporation, 42 Broadway.	New York City
Beck, B. C.	Nov. 12, 1917	.....	C/o Bon Marche	Seattle, Wash.
Bell, James F.	May 20, 1917	Apr. 19, 1919	200 Chamber of Commerce	Minneapolis, Minn.
Bell, Thomas J.	May 1, 1917	April 1, 1918	P. N. Gray & Co., Inc., 6 Hanover St.	New York City
Bennett, Mrs. S. E.	.....	.....	.....	Milton, Mass.
Bentley, C. H.	June —, 1917	Mar. 20, 1918	101 California St.	San Francisco, Calif.
Benton, J. L.	Oct. 17, 1917	.....	.....	Monticello, Ga.
Bernhardt, Joshua	Mar. 12, 1918	June 30, 1919	Johns Hopkins University	Baltimore, Md.
Bevier, Miss Isabel	Nov. 1, 1917	Dec. 25, 1918	University of Illinois	Urbana, Ill.
Bicknell, R. F.	Sept. 4, 1917	June 30, 1919	.....	Boise, Idaho
Birch, P. H.	June 1, 1917	Feb. 5, 1919	General Supply Committee	Washington, D. C.
Black, Edgar B	Aug. —, 1917	June 30, 1919	334 Chamber of Commerce	Buffalo, N. Y.
Blake, Walter F.	July 2, 1918	Jan. 22, 1919	101 Front St.	New York City, N. Y.
Blandford, T. S., Jr.	July 1, 1917	April 15, 1919	3220 17th St. N. W.	Washington, D. C.
Blunt, Miss Katharine	April 1, 1918	June 30, 1918	Department of Home Economics, University of Chicago	Chicago, Ill.
Boden, P. B.	Oct. 25, 1917	Dec. 24, 1918	Hotel Manhattan	New York City, N. Y.
Boehm, Daniel P.	Jan. 10, 1918	Feb. 10, 1919	111 Cambridge Place	Brooklyn, N. Y.
Bostwick, Chas. L.	Aug. —, 1917	.....	1100 Flour Exchange	Minneapolis, Minn.
Bowman, J. McE.	Aug. 16, 1917	Jan. 15, 1919	The Biltmore	New York City, N. Y.
*Boyce, D. E.	.....	.....	(Deceased)	
Boyden, R. W.	Nov. 19, 1917	June 30, 1919	60 State St.	Boston, Mass.
Bradbury, M. E.	Sept. 15, 1917	Jan. 1, 1919	19 Strathmore Road	Brookline, Mass.

Name	Service		Permanent Address
	Entered	Terminated	
Braddock, Miss Roberta...	July 2, 1917	Dec. —, 1918	Fontanet Courts..... Washington, D. C.
Bradley, P. R.....	Feb. 5, 1918	Feb. 15, 1919	..... Treadwell, Alaska
Brandeis, Alfred.....	Feb. 3, 1918	June 30, 1919	A. Brandeis & Son..... Louisville, Ky.
Bratton, Miss M. R.....	Jan. 14, 1918	Mar. 15, 1919	11 Oak St..... Somerville, Mass.
Bratton, W. A.....	Aug. 31, 1918	Dec. 31, 1918	..... Marlinton, W. Va.
Brewer, R. D.....	Feb. 16, 1918	Jan. —, 1919	68 Devonshire St..... Boston, Mass.
Broenniman, E. G.....	From beginning	Nov. 30, 1918	Produce Exchange..... New York City, N. Y.
Brooks, F. H.....	May 15, 1918	June 30, 1919	Underclyffe..... St. Johnsbury, Vt.
Brooks, F. S.....	Aug. 20, 1917	May 15, 1918	6054 Kimbark Ave..... Chicago, Ill.
Brooks, Dr. Stratton D...	July 2, 1917	Apr. 22, 1918	University of Oklahoma..... Norman, Okla.
Brown, E. C.....	Dec. 29, 1917	Oct. 15, 1918	1000 Metropolitan Life Bldg..... Minneapolis, Minn.
Brown, Dr. E. S.....	June 25, 1917	June 30, 1919	127 N. Rughy St..... Huntington Pk., Calif.
Brown, H. M.....	Feb. 18, 1918	Feb. —, 1919	1343 Girard St. N. W..... Washington, D. C.
Brush, Graham.....	June 25, 1918	Aug. 28, 1918	..... Easton, Md.
Bryan, G. W.....	Feb. 16, 1918	June 30, 1919	C/o Washington Herald..... Washington, D. C.
Bullard, Mrs. Arthur (Bagg, Miss Ethel).....	May —, 1917	Feb. —, 1918	Third National Bank..... Springfield, Mass.
Bullitt, C. M.....	Feb. 2, 1918	June 30, 1919	C/o Henderson Elevator Co..... Henderson, Ky.
Bundy, H. H.....	Sept. 11, 1917	Mar. 6, 1919	60 State St..... Boston, Mass.
Burch, D. S.....	Sept. 7, 1917	Dec. 4, 1918	6808 Laurel Ave..... Takoma Park, D. C.
Burden, Henry.....	Oct. 17, 1917	July 8, 1918	..... Casenovia, N. Y.
Campbell, W. H.....	Sept. 11, 1917	Jan. 25, 1919	390 Emile St..... Beaumont, Tex.
Carey, Frank L.....	Aug. —, 1917	June 30, 1919	1100 Flour Exchange..... Minneapolis, Minn.
Carlton, Miss Katharine...	Sept. 24, 1917	Feb. 15, 1919	2730 Derby St..... Berkeley, Calif.
Cassels, S. J.....	Apr. 16, 1918	May 31, 1919	718 Felder St..... Montgomery, Ala.
Chadbourne, Dr. A. P....	Sept. 16, 1918	Jan. 31, 1919	Copley Plaza Hotel..... Boston, Mass.
Chambers, Edward.....	July 7, 1917	Jan. 1, 1918	1125 Railway Exchange..... Chicago, Ill.
Champ, F. P.....	June 5, 1917	Mar. 4, 1919	Utah Mortgage Loan Corporation..... Logan, Utah.
Chapman, G. A.....	Feb. 28, 1918	Dec. 14, 1918	408 N. Kenilworth Ave..... Oak Park, Ill.
Chase, Stephen.....	July 2, 1917	Apr. 6, 1919	..... Hanover, N. H.
Chase, Stuart.....	Nov. 1, 1917	May 1, 1918	1622 19th St..... Washington, D. C.
Chatfield, Fred. H.....	.....	.....	Third and Plum Sts..... Cincinnati, Ohio
Child, Huntley.....	Oct. 29, 1917	Sept. 23, 1918	..... Yellowstone, Wyo.
Child, J. F.....	Oct. 15, 1917	Jan. 31, 1919	Blaisdell Hotel..... Honolulu, Hawaii
Clark, George S.....	Oct. 21, 1918	Feb. 7, 1919	60 State St..... Boston, Mass.
Clark, Julian B.....	Jan. 10, 1918	Feb. —, 1919	Spring Hill Plantation..... Ridge Land, S. C.
Clow Kent S.....	July 1, 1917	Aug. 1, 1918	..... Lake Forest, Ill.
Coates, A. M.....	Aug. 18, 1917	June 30, 1919	77 William St..... Providence, R. I.
Coe, A. F.....	Nov. 10, 1917	Sept. 17, 1918	1332 W. 5th St..... Los Angeles, Calif.
Coffin, G. H., Jr.....	Feb. 23, 1918	Dec. 31, 1918	1739 Sycamore Ave..... Hollywood, Calif.
Colby, Everett.....	Oct. 8, 1917	Nov. 1, 1918	Llewellyn Park..... West Orange, N. J.
Cole, Louis M.....	Feb. 14, 1918	Feb. 1, 1919	1815 Sacramento St..... Los Angeles, Calif.
Collins, H. B.....	Oct. 25, 1917	Feb. 28, 1918	Swift and Company..... Chicago Ill.
Collins, J. H.....	Jan. 26, 1918	April 15, 1918	1219 Connecticut Ave..... Washington, D. C.
Conklin, Lloyd E.....	Aug. —, 1917	June 30, 1919	434 Grain Exchange..... Omaha, Nebr.
Cooke, Jay.....	Dec. 10, 1917	Jan. 31, 1919	Franklin Bank Bldg..... Philadelphia, Pa.
Coonan, Miss Margaret...	July 2, 1917	Feb. 28, 1919	2842 Jackson St..... San Francisco, Calif.
Cosgrave, J. O'H.....	June 25, 1917	July —, 1918	128 W. 59th St..... New York City, N. Y.
Cotton, J. P.....	Oct. 1, 1917	Dec. —, 1918	405 Park Ave..... New York City, N. Y.
Cover, John H.....	June —, 1917	Jan. 15, 1918	419 W. 119th St..... New York City, N. Y.
Covert, Dr. W. C.....	Oct. 15, 1917	.....	4108 Grand Boulevard..... Chicago, Ill.
Craig, Dr. A. U.....	Sept. —, 1917	Sept. 30, 1918	..... Anacostia, D. C.
Cranston, Robert E.....	Oct. 1, 1918	April 1, 1919	..... San Rafael, Calif.
Crockett, A. S.....	Aug. 16, 1917	June 30, 1919	640 Madison Ave..... New York City, N. Y.
Crowell, F. G.....	Aug. —, 1917	June 30, 1919	Board of Trade..... Kansas City, Mo.
Croxton, F. C.....	Sept. 17, 1917	June 30, 1919	1010 Hartman Bldg..... Columbus, Ohio
Culbertson, H. C.....	Sept. 1, 1917	Apr. 1, 1918	Ripon College..... Ripon, Wis.
Cullen, E. F.....	Nov. 17, 1917	Dec. 27, 1918	Johnson Educator Food Co., 112 Sidney St..... Cambridge, Mass.

Name	Service		Permanent Address
	Entered	Terminated	
Cullinan, J. S.....	From beginning	Sept. 1, 1917	..... Houston, Tex.
Cushing, John T.....	Sept. 3, 1917	Oct. —, 1918	..... Montpelier, Vt.
Daniels, Miss Amy L.....	Aug. 5, 1918	Oct. 5, 1918	University of Iowa..... Iowa City, Iowa
Daunoy, Harry L.....	Sept. 1, 1917	June 30, 1919	Hibernia Bank Building..... New Orleans, La.
Davenport, Dean Eugene..	.....	.....	State College of Agriculture..... Urbana, Ill.
Davis, Dr. B. M.....	Feb. 6, 1918	Jan. 15, 1919	University of Michigan..... Ann Harbor, Mich.
Deems, J. F.....	Sept. 4, 1917	June 31, 1919	..... Burlington, Iowa
Denney, C. D.....	Feb. 4, 1918	Dec. 15, 1918	Denney & Co., 107 West So. Water St.... Chicago, Ill.
Deany, Dr. G. H.....	Apr. 1, 1918	Sept. 3, 1918	University of Alahama..... University, Ala.
Deussing, Bethold.....	Aug. 21, 1917	.....	924 Baltimore Ave..... Kansas City, Mo.
Dickey, Miss P. A.....	July 16, 1917	Feb. 3, 1919	Room 3115, 120 Broadway..... New York City, N. Y.
Dickinson, Thos. H.....	Nov. 1, 1917	June 1, 1918	..... Pelham, N. Y.
Diers, T. C.....	Sept. 2, 1917	Feb. 19, 1919	..... Sheridan, Wyo.
Dilworth, D. W.....	Aug. 16, 1917	Jan. 1, 1918	5 Nassau St..... New York City, N. Y.
Dodson, Dean W. R.....	Aug. 1, 1918	Nov. 5, 1918	R. F. D. No. 2..... Baton Rouge, La.
Dudley, John.....	Mar. 6, 1918	Nov. 1, 1918	..... Cherrydale, Va.
Dunn, Mrs. Annette H....	Dec. 8, 1917	Feb. 7, 1919	5 Euston Road..... Garden City, L. I., N.Y.
Du Puy, W. H.....	Feb. 15, 1918	Jan. 3, 1919	17 Dupont Circle..... Washington. D. C.
Dupee, W. A.....	Sept. 10, 1917	June 30, 1919	..... Hyde Park, Mass.
Durand, Dana E.....	Sept. 1, 1917	June 30, 1919	University of Minnesota..... Minneapolis, Minn.
Durr, Ben. F.....	June 21, 1917	May 1, 1919	..... Garrett Park, Md.
Duryee, Mrs. G. H.....	June 27, 1917	Jan. 1, 1919	129 6th St., N. E..... Washington, D. C.
Duvel, Dr. J. W. T.....	Aug. —, 1918	June 30, 1919	U. S. Grain Corporation, 42 Broadway.. New York City, N. Y.
Dwight, Maitland.....	Aug. 9, 1917	Nov. 4, 1917	2131 Bancroft Place N. W..... Washington, D. C.
Dyer, Miss F. Edna.....	June 29, 1917	Oct. 31, 1918	Sugar Equalization Board, 111 Wall St. New York City, N. Y.
Earle, Horace C.....	June 20, 1918	Jan. 20, 1919	Palace Bldg..... Minneapolis, Minn.
East, Dr. E. M.....	Sept. 26, 1918	Dec. 31, 1918	Bussey Institute Harvard University... Jamaica Plains, Boston, Mass.
Eberle, Miss Louise.....	Aug. 1, 1917	Nov. 15, 1918	1 07 Buchanan St..... Washington, D. C.
Edgeworth, Miss Harriet..	Jan. 28, 1918	June 19, 1918	..... Kankakee, Ill.
Elliott, Fred. J.....	.....	.....	Central Bldg..... Phoenix, Ariz.
Elliott, William.....	Jan. 7, 1918	June 30, 1919	Loan and Exchange Building..... Columbia, S. C.
Ellis, T. A.....	July 11, 1917	Mar. 16, 1919	C/o Myron T. Herrick..... Cleveland, Ohio
Ely, Ralph C.....	Aug. —, 1917	Oct. 1, 1918	729 Citizens National Bank Bldg..... Los Angeles, Calif.
*Endicott, H. B.....	Aug. 18, 1917	June 30, 1918	(Deceased).
Esberg, A. I.....	Aug. 28, 1917	Jan. 13, 1918	..... Mountain View, Calif.
Eustace, H. J.....	Aug. 27, 1917	Oct. 10, 1918	Curtis Publishing Co..... San Francisco, Calif.
Evans, S. F.....	Oct. 1, 1917	Jan. 30, 1919	C/o Baltimore Pearl Hominy Co..... Baltimore, Md.
Fielder, J. F.....	Sept. 12, 1917	Mar. 7, 1918	..... Jersey City, N. J.
Figley, J. E.....	Feb. 1, 1918	Dec. 15, 1918	Canton Grocery Co..... Canton, Ohio
Fisher, Arthur.....	May 1, 1918	Aug. 26, 1918	1887 Monroe St., N. W..... Washington, D. C.
Fisher, W. F.....	Sept. 16, 1917	June 30, 1919	C/o Messrs. Wm. P. Bonbright Co., 16 George St., Mansion House..... London, E.C.4, England
*Fiske, H. C.....	May 22, 1918	Oct. 21, 1918	(Deceased).
Fitzgerald, Miss Claudia...	Nov. —, 1917	Jan. —, 1919	521 West 122d St..... New York City, N. Y.
Flesh, Edward M.....	Aug. —, 1917	June 30, 1919	U. S. Grain Corporation, 42 Broadway.. New York City, N. Y.
Fletcher, J. D.....	Mar. 11, 1918	June 12, 1919	P. N. Gray & Co., Inc., 6 Hanover St.. New York City, N. Y.
Foley, E. A.....	Nov. 27, 1917	June 5, 1918	Old Colony Club..... San Francisco, Calif.
Ford, J. A.....	Dec. 3, 1917	Jan. 31, 1919	841 Society for Savings Bldg..... Cleveland, Ohio
Forsythe, E. A.....	Aug. —, 1917	.....	201 Board of Trade..... Duluth, Minn.
Fort, Franklin W.....	Sept. 14, 1917	Jan. —, 1919	70 Carleton St..... East Orange, N. J.
Fortune, Mrs. Mary M....	June 11, 1917	June 16, 1919	434 Shawnee Ave..... Topeka, Kan.
Foster, Wallace H.....	June 15, 1917	May 1, 1918	P. N. Gray & Co., Inc., 6 Hanover St.. New York City, N. Y.
Fowler, Kenneth.....	Aug. 16, 1917	Feb. 1, 1919	Woolworth Bldg..... New York City, N. Y.
Fox, Alan.....	Nov. —, 1917	June 30, 1919	50 Pine St..... New York City, N. Y.
Fox, C. B.....	Aug. —, 1917	June 30, 1919	Hibernia Bank Building..... New Orleans, La.
Fox, Miss Louise.....	June 18, 1917	Aug. 3, 1917	276 West 19th St..... New York City, N. Y.
Freeman, Otto.....	Nov. 2, 1917	May 27, 1919	C/o Indian Packing Corp..... Chicago, Ill.
Frick, A. W.....	Sept. —, 1917	June 30, 1919	U. S. Grain Corporation, 42 Broadway.. New York City, N. Y.

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Friend, A. S.	Aug. 15, 1917	June 30, 1919	485 Fifth Ave.	New York City, N. Y.
Frothingham, Theodore, Jr.	May 27, 1917	Jan. 20, 1919	70 Kilby St.	Boston, Mass.
Gage, T. H.	Feb. 25, 1918	Apr. 27, 1918	390 Main St.	Worcester, Mass.
Gapen, C. E.	May 13, 1918	Oct. 5, 1918	1857 Park Road N. W.	Washington, D. C.
Gardner, Mrs. Alice Cushing	Dec. 10, 1917	.....	.....	Belmont, Mass.
Garfield, Pres. H. A.	June 26, 1917	Sept. 1, 1917	Williams College	Williamstown, Mass.
Gibson, Rodney	Oct. 1, 1918	Dec. 14, 1918	51 Maiden Lane	New York City, N. Y.
Ginder, Percy H.	Aug. —, 1917	June 30, 1919	201 Board of Trade	Duluth, Minn.
Glasgow, Wm. A., Jr.	Jan. —, 1918	June 30, 1919	1018 Real Estate Trust Bldg.	Philadelphia, Pa.
Gleason, Hollis T.	Mar. 12, 1918	Dec. 31, 1918	60 State St.	Boston, Mass.
Gleason, Mrs. Hollis T.	Apr. 21, 1918	Dec. 14, 1918	.....	Cobasset, Mass.
Glenny, Mrs. Albertine Hoyt	Feb. 18, 1918	Nov. 9, 1918	93 Lancaster Ave.	Buffalo, N. Y.
Glover, Miss Katharine M.	Oct. 15, 1918	Nov. 9, 1918	43 West 9th St.	New York City, N. Y.
Gorrell, F. E.	Aug. 10, 1917	June 30, 1919	1739 H Street	Washington, D. C.
Gould, J. W. DuB.	July 12, 1917	Mar. 15, 1919	25 Nassau St.	New York City, N. Y.
Grabow, E. R.	Oct. 30, 1917	Jan. —, 1919	United Fruit Company, 131 State St.	Boston, Mass.
Graff, L. G.	Aug. —, 1917	.....	272 Bourse Building	Philadelphia, Pa.
Gray, Prentiss N.	Feb. 1, 1918	May 1, 1919	P. N. Gray & Co., 6 Hanover St.	New York City, N. Y.
Grogan, J. J.	Sept. 15, 1917	Feb. 15, 1919	4349 Fifth Ave	Chicago, Ill.
Grose, Dr. H. B.	Sept. 5, 1917	June 1, 1918	17 Urban St.	Mount Vernon, N. Y.
Guerrier, Miss Edith	Aug. 29, 1917	Dec. 31, 1918	80 Nottingham Road	Brighton, Mass.
Gutterson, Herbert L.	Oct. 2, 1917	Jan. 9, 1919	111 Broadway	New York City, N. Y.
Hale, Mrs. B. F. R.	Feb. 3, 1918	Feb. 1, 1919	.....	Scituate, Mass.
Hall, F. H.	Nov. 19, 1917	Mar. 9, 1918	Agricultural Experiment Station	Geneva, N. Y.
Hall, G. Roy	Aug. —, 1917	June 30, 1919	U. S. Grain Corporation, 42 Broadway	New York City, N. Y.
Hallowell, J. W.	From beginning	June 30, 1919	1733 N. St.	Washington, D. C.
Hammond, Dr. M. B.	June 15, 1918	Dec. 31, 1918	1127 Ashland Ave., Grandview Hts.	Columbus, Ohio
Harding, F. A.	May 13, 1918	Nov. 20, 1918	52 Fulton St	Boston, Mass.
Harding, P. M.	Sept. 24, 1917	May 15, 1919	Merchant's Bank Building	Vicksburg, Miss.
Hartness, James	Aug. —, 1917	May —, 1918	30 Orchard St.	Springfield, Vt.
Hatch, Leonard	July 16, 1917	Dec. 9, 1918	17 Walpole St.	Norwood, Mass.
Hatfield, Chas.	Feb. 9, 1918	Jan. 22, 1919	C/o The J. S. Brown Mer. Co.	Denver, Colo.
Heads, Thomas	.....	.....	1039 Ocean Ave.	Brooklyn, N. Y.
Hearty, Edgar W. J.	Aug.-27, 1917	Dec. 20, 1918	148 State St.	Boston, Mass.
Hebberd, Charles	Aug. 14, 1917	June 30, 1919	.....	Spokane, Wash.
Heineman, David E.	Dec. 1, 1917	Feb. 1, 1919	University Club	Detroit, Mich.
Heinz, Howard	Aug. 1, 1917	June 30, 1919	H. J. Heinz Co.	Pittsburgh, Pa.
Heizer, Miss Mabel S.	Aug. S, 1917	June 30, 1919	51 Florida Ave. N. W.	Washington, D. C.
Hendricks, S. B.	.....	.....	Bohemian Club	San Francisco, Calif.
Henriques, Miss Alida	Oct. 21, 1918	Jan. 18, 1919	1733 F St.	Washgton, D. C.
Herreid, Hon. C. H.	Oct. 18, 1917	June 30, 1919	.....	Aberdeen, S. D.
Herrick, Parmely W.	Aug. 16, 1917	Jan. 31, 1918	Cuyahoga Building	Cleveland, Ohio
Heyl, E. O.	Oct. 15, 1917	Dec. 3, 1918	Lewis Manufacturing Co.	Walpole, Mass.
Hilton, Miss E. M.	June 14, 1917	Aug. 21, 1919	1427 Chapin St.	Washington, D. C.
Hitchcock, C. N.	Aug. —, 1917	June 30, 1919	U. S. Grain Corporation, 42 Broadway	New York City, N. Y.
Hobbie, R. M.	June —, 1917	June 30, 1919	Bell Building	Montgomery, Ala.
Hoey, F. A.	Jan. 2, 1918	Jan. 18, 1919	123 Produce Exchange	New York City, N. Y.
Holman, C. W.	July 9, 1917	Mar. 31. 1919	.....	Madison, Wis.
Hoover, Herbert	From beginning	To end	.....	Stanford Univ., Calif.
Horne, Frank A.	Sept. 17, 1917	Feb. 22, 1919	161 Chambers St.	New York City, N. Y.
Hotchkiss, Miss Irma H.	Nov. 25, 1918	Dec. 31, 1918	714 Millburn St.	Evanston, Ill.
Houser, M. H.	Aug. —, 1917	June 30, 1919	510 Board of Trade	Portland, Ore.
Housum, B. W.	Oct. 10, 1917	Jan. 16, 1919	579 The Arcade	Cleveland, Ohio
Howard, C. W.	Aug. 16, 1917	July —, 1918	.....	Greenwich, Conn.
Hoyt, Henry M.	Aug. 14, 1917	Feb. 15, 1918	.....	Reno, Nev.
Hughes, Walter C.	Nov. 12, 1917	Nov. 1, 191	111 Washiogton St.	Chicago, Ill.
Humphreys, Hugh	Oct. 18, 1917	Nov. 1, 1918	1320 Lamar Boulevard	Memphis, Tenn.
Hunt, J. W.	Aug. 19, 1918	Jan. 22, 1919	721 Providence Bldg.	Duluth, Minn.

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	Entered	Terminated		
Hutchinson, James	June 25, 1918	Nov. 22, 1918	.....	Randolph, Wis.
Illian, George	July 17, 1917	Jan. 17, 1918	62 Vernon Ave.	Mt. Vernon, N. Y.
Innes, W. P.	Dec. 7, 1917	Dec. 11, 1918	Geo. Innes Dry Goods Co.	Wichita, Kans.
Irwin, H. D.	Aug. —, 1917	June 30, 1919	272 Bourse Building	Philadelphia, Pa.
Jackson, George S.	Aug. —, 1917	June 30, 1919	17 South St.	Baltimore, Md.
Jackson, Howard B.	Aug. —, 1917	June 30, 1919	226 South La Salle St.	Chicago, Ill.
Jacobs, B. R.	June 5, 1917	Oct. 28, 1918	1502 Meridian St.	Washington, D. C.
Jaques, L. T.	Aug. 27, 1918	Feb. 1, 1919	6134 Kenmore Ave	Chicago, Ill.
F. F. Jenks	.....	.....	c/o Hornblower & Weeks	Boston, Mass.
Joffe, Marcus I.	Aug. 26, 1918	Jao. 15, 1919	111 Broadway	New York City, N. Y.
Johnston, M. R.	June 11, 1917	Sept. 9, 1918	.....	Albuquerque, N. M.
Jones, Mrs. M. H.	Dec. 27, 1917	June 30, 1919	1814 G St. N. W.	Washington, D. C.
Justiss, T. F.	Nov. 12, 1917	May 31, 1919	4160 Cole Ave	Dallas, Tex.
Kaan, Frank W.	May 1, 1918	Dec. 3, 1918	133 Sycamore St.	Somerville, Mass.
Kellogg, Douglas	Oct. 1, 1917	Dec. 31, 1918	Deakin & Co., 801 Dime Bank Bldg.	Detroit, Mich.
Kellogg, Dr. Vernon L.	From beginning	June 30, 1919	National Research Council	Washington, D. C.
Kellogg, Mrs. Vernon L.	Dec. 1, 1917	Apr. 1, 1918	1228 17th St. N. W.	Washington, D. C.
Kennedy, Charles	Aug. —, 1917	June 30, 1919	334 Chamber of Commerce	Buffalo, N. Y.
Kettenbach, Otto I.	Aug. —, 1917	June 30, 1919	913 Board of Trade	Portland, Ore.
Kingsley, Darwin P.	Sept. —, 1917	June 30, 1919	346 Broadway	New York City, N. Y.
Kleindienst, R. A.	May 29, 1917	Feb. 28, 1919	1019 8th St. N. E.	Washington, D. C.
Krauskopf, Dr. Joseph	Aug. 15, 1917	Dec. —, 1918	4715 Pulaski Ave	Philadelphia, Pa.
Ladd, Dr. E. F.	Aug. 25, 1917	Feb. 1, 1919	Agricultural College	Fargo, N. D.
Lahey, C. A.	Mar. 4, 1918	Dec. 1, 1918	4510 Washington Boulevard	Chicago, Ill.
Lamb, W. E.	Oct. 27, 1917	Dec. 1, 1918	Room 1414, Monadnock Block	Chicago, Ill.
Lamson, J. B.	Jan. 26, 1918	Dec. 15, 1918	48 N. Garfield St.	Hinsdale, Ill.
Landauer, M. E.	Dec. 1, 1917	Oct. 1, 1918	3210 Walbrook Ave.	Baltimore, Md.
Lane, Miss Gertrude B.	June 25, 1917	Dec. 18, 1918	Crowell Pub. Co., 381 Fourth Ave.	New York City, N. Y.
Lang, Bert H.	Aug. —, 1917	June 30, 1919	424 Boatmen's Bank Building	St. Louis, Mo.
Lang, Wm. C.	June 30, 1917	Mar. —, 1918	414 Grand Ave.	Leonia, N. J.
Larsen, L. A.	May 11, 1917	Jan. 1, 1919	.....	Manistee, Mich.
Lawrence, George W.	Feb. 26, 1918	Jan. 22, 1919	87 Front St.	New York City, N. Y.
Lee, Walter	Mar. 2, 1918	Nov. 11, 1918	600 Arch St.	Philadelphia, Pa.
Leggett, H. T.	Aug. 24, 1917	Feb. 24, 1919	Union League Club	New York City, N. Y.
Leguener, J. R.	Oct. 1, 1917	Apr. 1, 1919	.....	Beaumont, Tex.
Leight, Albert E.	May 5, 1918	Dec. 31, 1918	111 West Washington St.	Chicago, Ill.
Lemmoo, H. A.	Feb. 16, 1918	June 30, 1919	Stone & Webster	Boston, Mass.
Lewin, Robert A.	Aug. —, 1917	June 30, 1919	343 Sansome St.	San Francisco, Calif.
Lewis, C. McK.	June 7, 1917	Oct. 4, 1917	Wm. Salomon & Co., 25 Broad St.	New York City, N. Y.
Liebty, G. E.	Oct. 5, 1917	Feb. —, 1919	.....	Waterloo, Iowa
Lieber, Leslie	June 26, 1918	Feb. 1, 1919	Haas-Lieber Gro. Co., Clark Ave. and 8th St.	St. Louis, Mo.
.....	.....	.....	.....	Los Angeles, Cal.
Lincoln, Rev. Julius	Nov. —, 1917	June —, 1918	601 Mills Building	San Francisco, Calif.
Lindley, Judge Curtis H.	Aug. 16, 1917	Jan. —, 1918	Federal Milling Co.	Lockport, N. Y.
Lingham, Fred J.	Oct. 29, 1917	Dec. 20, 1918	337 Postal Telegraph Building	Chicago, Ill.
Linn, W. R.	Aug. —, 1917	.....	National Canners' Assn., 1739 H St.	Washington, D. C.
Loomis, H. M.	Dec. 15, 1917	Dec. 1, 1918	36 Aberdeen Road	Elizabeth, N. J.
Lord, John B.	June 7, 1917	Dec. 31, 1918	Pratt Institute	Brooklyn, N. Y.
Lord, Miss Isabel Ely	.....	.....	Woolworth Bldg.	New York City, N. Y.
Lucey, Capt. J. F.	From beginning	June 30, 1919	P. O. Box 380	Madison, Wis.
McCarthy, Dr. Chas.	June 11, 1917	Oct. 15, 1918	.....	Mexico City, Mex.
McCarty, George	.....	.....	So. Bell Telephone Co.	Atlanta, Ga.
McClatchey, Maj. D. F.	Oct 1, 1917	June 1, 1919	1301 Hamilton Blvd.	Peoria, Ill.
McCoy, Lester	Jan. 4, 1918	Feb. 1, 1919	156 The Tunnel Road	Berkeley, Calif.
McDuffie, Duncan	June 21, 1917	Dec. 31, 1918	156 The Tunnel Road	Berkeley, Calif.
McDuffie, Mrs. Duncan	Jan. 2, 1918	May 31, 1918	Cook-McFarland Co.	Los Angeles, Calif.
McFarland, Chas. P.	Oct. 1, 1918	Feb. 15, 1919	Mechanics & Metals National Bank	New York City, N. Y.
McGarrah, Gates W.	Aug. —, 1917	July 1, 1919	506 Boston Bldg.	Denver, Colo.
McGinois, Remsen	Aug. 21, 1917	Jan. 10, 1918		

Name	Service		Permanent Address
	Entered	Terminated	
McKellar, W. A	Dec. 1, 1917	May 25, 1919	McCloud & Co., 82 Beaver St. New York City, N. Y.
McKinnon, R. W	Sept. 10, 1918	Dec. 21, 1918	Thomson & McKinnon Co., 209 South La Salle St. Chicago, Ill.
MacLennan, R. M	June 9, 1917	Jan. - 1, 1919	1009 Douglas St. N. E. Washington, D. C.
McLoughlin, C. H	Aug. —, 1917	June 30, 1919	133 West 188th St. New York City, N. Y.
McNear, Cyril	Feb. 20, 1918	Aug. —, 1918	1230 Washington St. San Francisco, Calif.
McRae, K. D	July 6, 1917	Feb. 5, 1919	Barcroft, Va.
Macy, W. K	June 1, 1917	Sept. 18, 1918	Islip, Long Island, N. Y.
Maltbie, W. H	Oct. 1, 1917	June 30, 1919	702 Fidelity Bldg. Baltimore, Md.
Mann, Dean Albert R	Aug. 16, 1918	May —, 1919	State College of Agriculture Itbaca, N. Y.
Manning, V. H., Jr	June 23, 1917	Aug. 23, 1917	3602 Newark St. Washington, D. C.
Marble, L. F	Oct. 29, 1917	Apr. 15, 1918	C/o Oneida Community, Ltd. Oneida, N. Y.
Marlatt, Miss Abby L	June 20, 1917	June 30, 1919	University of Wisconsin Madison, Wis.
Maxwell, R. C	Sept. 5, 1917	Dec. —, 1918	The R. C. Maxwell Co., 415 E. State St. Trenton, N. J.
Melville, Andrew H	Aug. 10, 1917	Apr. 1, 1919	Cos Cob, Conn.
Merrill, C. W	Oct. 8, 1917	Feb. 6, 1919	2311 Waring St. Berkeley, Calif.
Merrill, Dr. Leon S	Aug. 22, 1917	Jan. 31, 1919	University of Maine Orono, Me.
Merritt, A. N	Oct. 15, 1917	Feb. —, 1919	1443 E. 60th St. Chicago, Ill.
Merritt, Ralph P	July 10, 1917	Feb. 22, 1919	1712 Arch St. Berkeley, Calif.
Miles, Major James	July 2, 1917	Dec. 31, 1918	City Hall. Chicago, Ill.
Millard, F. H	Nov. 8, 1917	Dec. 1, 1918	112 S. Michigan Ave. Chicago, Ill.
Miller, C. C	Nov. —, 1917	Feb. —, 1919	68 William St. New York City, N. Y.
Miller, E. P	Sept. 18, 1917	Jan. 1, 1919	Albert Miller & Co., 192 N. Clark St. Chicago, Ill.
Miller, John C	May 13, 1918	June 30, 1918	Louisville, Ky.
Miller, Miss Mary Ash	June 18, 1917	Oct. 15, 1918	210 Madison Ave. New York City, N. Y.
Miller, P. C	Oct 15, 1917	May 1, 1918	Albert Miller & Co., 192 N. Clark St. Chicago, Ill.
Miller, Walter C	Oct. 3, 1918	Jan. 15, 1919	J. F. Miller & Co. Jerome, Ariz.
Milne, W. A	Dec. 7, 1917	Mar. 1, 1919	Secretary, Muncie Commercial Club Muncie, Ind.
Mitchell, Edmund	Jan. 7, 1918	June 30, 1919	704 Equitable Bldg Wilmington, Del.
*Mitchell, John	Nov. —, 1917	June 30, 1919	(Deceased).
Mitchell, Roscoe R	Nov. 10, 1917	June 1, 1918	925 Fidelity Bldg. Buffalo, N. Y.
Mitchell, S. A	July 7, 1917	Mar. 8, 1919	246 West End Ave. New York, N. Y.
Moore, Watson S	Aug. —, 1917	June 30, 1919	1829 E. First St. Duluth, Minn.
Moore, Wm. F	Sept. —, 1918	June 30, 1919	U. S. Grain Corporation, 42 Broadway. New York City, N. Y.
Morgan, President H. A	Aug. —, 1917	Mar. 31, 1919	University of Tennessee Knoxville, Tenn.
Mosshart, Mrs. Gertrude	Aug. 20, 1917	Feb. 1, 1919	The J. L. Hudson Company Detroit, Mich.
Mullendore, W. C	June 14, 1917	June 30, 1919	Howard, Kan.
Mumford, Dean F. B	Oct. 19, 1917	Apr. 30, 1919	College of Agriculture Columbia, Mo.
Munn, J. R	Mar. 20, 1918	June 30, 1919	20 Washington Square New York City, N. Y.
Mygatt, Fred E	Mar. 8, 1918	Dec. 20, 1918	40 Wall St. New York City, N. Y.
Nardin, W. T	May 1, 1918		1608 Boatmen's Bank Bldg. St. Louis, Mo.
Neal, Charles T	Aug. —, 1917	June 30, 1919	611 Grain Exchange Omaha, Nebr.
Neville, E. L	Dec. 2, 1917	June 30, 1919	Box 334. Houston, Tex.
Newell, C. S	Dec. 17, 1917	Dec. 31, 1918	415 East State St. Trenton, N. J.
Newell, W. K	Jan. 3, 1918	Dec. 11, 1918	401 Northwestern Bank Bldg. Portland, Ore.
Newing, E. F	Sept. 1, 1917	June 30, 1919	21 Cotton Exchange Galveston, Tex.
Newton, Allison	Apr. 30, 1918	Oct. 31, 1918	1833 Lamont St. Washington, D. C.
Nicholls, W. H	May. 7, 1918	Mar. 1, 1919	660 Pine St. Winnetka, Ill.
Nichols, W. B	July 17, 1918	Nov. 18, 1918	First National Bank Dinuba, Calif.
Niswander, J. F	May 18, 1918	Aug. 1, 1918	Calif. Peach Growers' Asso., R. F. Box 314. Fresno, Calif.
Norton, Mrs. Alice P	July 23, 1917	Dec. 31, 1918	1211 Cathedral St. Baltimore, Md.
Norton, Miss Margaret	Aug. 20, 1917	Aug. 12, 1918	Smith College Library Northampton, Mass.
Nutt, Furman T., Jr	June 20, 1918	Dec. 15, 1918	66 Beaver St. New York, N. Y.
Nye, Miss Claribel	Mar. 1, 1918	Oct. 1, 1918	Cornell University Ithaca, N. Y.
O'Brien, F. E	Aug. 24, 1918	Feb. 15, 1919	17 Edwards Ave. Sausalito, Calif.
Oglebay, E. W	Sept. 8, 1917	June 30, 1919	"Waddington" Wheeling, W. Va.
Orr, Miss Flora	Aug. 19, 1917	Dec. 31, 1918	Mt. Hope, Wisc.
Osborne, Miss Rachelle H	June 25, 1917	June 30, 1919	1884 Columbia Road Washington, D. C.

Name	Service		Permanent Address
	Entered	Terminated	
Owens, W. B	July 12, 1917	Feb. 15, 1919	947 Westmoreland Ave. Los Angeles, Calif.
Padgett, Lewis	June 14, 1917	Aug. 15, 1918	1726 Euclid St. N. W. Washington, D. C.
Page, H. A	Aug. 15, 1917	June 30, 1919	Raleigh, N. C.
Pardee, J. S	Sept. 11, 1917	Dec. 31, 1918	23 Kent Road Duluth, Minn.
Parker, John M	Aug. 25, 1917	June 30, 1919	Tulane-Newcomb Bldg. New Orleans, La.
Parlin, C. C	Sept. 24, 1917	Oct. —, 1918	The Curtis Publishing Co. Philadelphia, Pa.
Parsons, Miss Maud	Dec. 15, 1917	Jan. 15, 1918	C/o First Nat. Bank Champaign, Ill.
Pearl, Dr. Raymond	June 11, 1917	Feb. 28, 1919	Johns Hopkins University Baltimore, Md.
Peden, E. A	Sept. 15, 1917	Oct. 15, 1919	C/o Peden Iron & Steel Company Houston, Tex.
Pennington, Miss M. E	June 15, 1917	Jan. 15, 1919	American Balsa Company, Inc., 50 E. 42d St. New York City, N. Y.
Perry, Mrs. Montanye	June —, 1917	Mar. —, 1918	Room 812 Times Bldg. New York City, N. Y.
Phillips, R. G	Nov. 5, 1917	Feb. 1, 1919	522-24 Mercantile Bldg. Rochester, N. Y.
Piazzek, D. F	Aug. —, 1917	June 30, 1919	924 Baltimore Ave. Kansas City, Mo.
Poole, Gardner	Feb. 26, 1918	Feb. 14, 1919	Commonwealth Ice & Cold Storage Co. Boston, Mass.
Powell, G. Harold	July 9, 1917	Jan. 10, 1919	709 Cons. Realty Bldg. Los Angeles, Calif.
Priebe, W. F	Sept. 18, 1917	Jan. 10, 1919	528 N. Grove Ave. Oak Park, Ill.
Pugh, Edmund W	Aug. 6, 1917	Feb. 1, 1919	134 Title Insurance Bldg. Los Angeles, Calif.
Purchase, Roy P			118 Chamber of Commerce Minneapolis, Minn.
Pyle, D. H. McA	May 15, 1917	July 15, 1918	Morristown, N. J.
Quinan, Henry B	June 1, 1918	Jan. 15, 1919	C/o Crowell Publishing Co., 381 Fourth Ave. New York City, N. Y.
Raymond, C. E	June 21, 1917	Jan. 31, 1918	Hinsdale, Ill.
Reed, Daniel H	Nov. 24, 1917	Mar. 31, 1918	Dunkirk, N. Y.
Reed, Mrs. Richard C	July 16, 1917	Feb. 3, 1919	Samoa.
Reid, John S., Jr	July 12, 1917	Aug. 15, 1918	Tutuila. Chicago, Ill.
Reel, Mrs. A. E. Ford	June 17, 1917	Feb. 1, 1918	302 City Hall. New York City, N. Y.
Requa, M. L	June 6, 1917	Jan. 10, 1918	Sinclair Oil & Refining Corp., 120 B'way New York City, N. Y.
Reuter, B. E	Oct. 22, 1917	Feb. 1, 1919	Sinclair Oil & Refining Corp., 120 B'way New York City, N. Y.
Richardson, John	June 7, 1917	Sept. 1, 1917	Commercial Trust Bldg. Philadelphia, Pa.
Riebey, Lawrence	Aug. 22, 1917	June 30, 1919	60 State St. Boston, Mass.
Rickard, Edgar	From beginning	June 30, 1919	U. S. Grain Corporation, 42 Broadway. New York City, N. Y.
Riordan, Timothy A	Aug. 15, 1917	June 30, 1919	Room 2222, 120 Broadway New York City, N. Y.
Roberts, Thomas, Jr	June 4, 1917	Feb. 10, 1919	Arizona Lumber & Timber Co. Flagstaff, Ariz.
Rolph, Geo. M	July 3, 1917	Feb. 15, 1919	Merion Station Montgomery Co., Pa.
Roy, E. L			65 Arguella Boulevard San Francisco, Calif.
Russell, A. L	Sept. —, 1917		5700 Woodlawn Ave. Chicago, Ill.
Russell, Dean H. L	Jan 1, 1918	Aug. 3, 1918	24 Stone St. New York City, N. Y.
Ryan, C. B	Nov. 12, 1917	Jan. 1, 1919	University of Wisconsin Madison, Wis.
Sackett, F. M	Aug. 15, 1917	Mar. 15, 1919	Service Corporation Detroit, Mich.
Samuels, A. H	July 17, 1917	Sept. 30, 1919	315 Guthrie St. Louisville, Ky.
Scburman, Pres. Jacob Gould	Sept. 4, 1917	May 31, 1918	1330 Pine St. Philadelphia, Pa.
Scott, A. M	Sept. —, 1917		Cornell University Ithaca, N. Y.
Scoville, Robert	Aug. 18, 1917	June 30, 1919	510 Board of Trade Portland, Ore.
Scudder, S. J	Aug. 30, 1917		62 Cedar St. New York City, N. Y.
Seaver, F. O	Nov. —, 1918	June 30, 1919	Mobawk Condensed Milk Co. New York City, N. Y.
Segall, Dr. B. J	June 1, 1918	Feb. 28, 1919	U. S. Grain Corporation, 42 Broadway. New York City, N. Y.
Shanahan, John D	Aug. —, 1917	Oct. —, 1918	3028 Q St. Washington, D. C.
Shanks, Miss Margaret A.	Jan. 2, 1918	June 30, 1919	233 Chamber of Commerce Buffalo, N. Y.
Shattuck, Edwin P	Aug. —, 1917	June 30, 1919	913 H St. N. W. Washington, D. C.
Sheridan, Herbert	Sept. 1, 1917	Mar. 15, 1919	25 Exchange Pl. New York City, N. Y.
Sherman, Edwin	Nov. 1, 1917	Jan. 18, 1919	Light and Redwood Sts. Baltimore, Md.
Shorthill, J. W	Sept. —, 1917	June 30, 1919	Union League Club Chicago, Ill.
Small, Mrs. L. A	Nov. 1, 1917	June 1, 1919	4812 Douglas St. Omaha, Nebr.
Smith, E. W	July 20, 1917	Feb. 28, 1919	137 Rue Paysandu, Caixa Postal 750 Rio Janeiro, Brazil
Smith, H. Alexander	Oct. 1, 1917	Apr. 17, 1919	Stanford Univ., Calif.
Smith, H. J	Sept. —, 1917		Princeton University Princeton, N. J.
Smith, Howard M	Aug. 22, 1917	June 30, 1919	241 Board of Trade Kansas City, Mo.
Smith, Leslie	Jan. 24, 1918	Feb. 15, 1919	U. S. Grain Corporation, 42 Broadway. New York City, N. Y.
			136 West Lake St. Chicago, Ill.

Name	Service		Permanent Address	
	Entered	Terminated		
Snyder, F. S.	Jan. 15, 1918	June 30, 1919	53 Blackstone St.	Boston, Mass.
Somerville, T. A.	May 4, 1918	May 15, 1919	1228 Forest Ave.	Evanston, Ill.
Soule, President A. M.	June 15, 1917	June 1, 1919	Georgia State College of Agriculture	Athens, Ga.
Spamer, C. O.	Aug. 18, 1917	Mar. 31, 1919	American Consul	Yokohama, Japan
Spaulding, H. N.	Aug. 14, 1917	July 1, 1919		North Rochester, N. H.
Spens, C. E.	Feh. 21, 1918	Mar. 1, 1919	547 West Jackson Boulevard	Chicago, Ill.
Splint, Miss Sarah Field	June 1, 1917	Mar. 3, 1918	142 E. 38th St.	New York City, N. Y.
Sprague, Miss Elizabeth C.	Jan. 1, 1918	Sept. 1, 1918	University of Kansas	Lawrence, Kan.
Sproul, Hugh B.	Apr. 22, 1918	Feh. 1, 1919		Staunton, Va.
Staley, F. C.	Jan. 29, 1918	Feh. 28, 1919	1816 Kilhourne Pl. N. W.	Washington, D. C.
Staley, F. S.	Aug. —, 1917	June 30, 1919	40 Wall St.	New York City, N. Y.
Stammer, W. H.	Oct. 16, 1917	Oct. 6, 1918	412 Cory Bldg.	Fresno, Calif.
Starr, Walter A.	Aug. —, 1917	June 30, 1919	343 Sansome St.	San Francisco, Calif.
Stearns, T. B.	Aug. 26, 1917	June 30, 1919	504 Interstate Trust Bldg.	Denver, Colo.
Stevenson, Robert, Jr.	July 1, 1917	June 30, 1919	220 Lisden St.	Winnetka, Ill.
Stewart, E. G.	May 16, 1918	Jan. 31, 1919	354 Normal Parkway	Chicago, Ill.
Stewart, J. H.	Aug. 15, 1917		1125 Railway Exchange	Chicago, Ill.
Stewart, Philip B.	Mar. —, 1918	Sept. —, 1918	Wood Ave.	Colorado Springs, Colo.
Stone F. M.	Mar. 12, 1918	Feh. 5, 1919		Milton, Mass.
Straus, Herbert N.	Aug. 17, 1917	Feh. 6, 1918	1144 Park Ave.	New York City, N. Y.
Strauss, Lewis.	June —, 1917	June 30, 1919	1142 West Avenue	Richmond, Va.
Stream, John J.	Dec. 3, 1917	Mar. 31, 1919		Evanston, Ill.
Stuart, Harry H.	Feh. 14, 1918	Dec. 20, 1918	1060 Stuart Bldg.	Seattle, Wash.
Sturges, H. A.	July 17, 1918	Jan. —, 1919	Sturges Egg Products Corporation, 50 E. 42d St.	New York City, N. Y.
Surface, Dr. F. M.	June 11, 1917	June 30, 1919	18th and D Sts.	Washington, D. C.
Sutter, Harry B.	Jan. 21, 1918	Jan. 31, 1919	421 Chestnut St.	Philadelphia, Pa.
Swart, H. T.	Nov. —, 1917	June 30, 1919	42 Broadway	New York City, N. Y.
Sweeney, Miss Mary A.	Aug. 24, 1917	Oct. 31, 1917		
Sweet, Lou D.	June 30, 1917	Nov. 1, 1918	Equitable Bldg, Denver and	Carbondale, Colo.
Swenson, Magnus	Aug. 15, 1917	Aug. 5, 1919	Carroll Block	Madison, Wis.
Swift, J. W.	Aug. 1, 1917	June 30, 1919	1932 Second St. N. E.	Washington, D. C.
Taft, Robert A.	Aug. 17, 1917	June 30, 1919	1325 Union Trust Bldg.	Cincinnati, Ohio.
Tarbell, Miss Ida M.	Aug. 15, 1917		132 East 19th St.	New York City, N. Y.
Taussig, Miss Catharine C.	July 8, 1918	Sept. 18, 1918	2 Scott St.	Camhridge, Mass.
Taussig, Dr. F. W.	Feh. 1, 1918	June 30, 1919	Harvard University	Camhridge, Mass.
Taylor, Dr. Alonzo E.	From beginning	June 30, 1919	University of Pennsylvania	Philadelphia, Pa.
Taylor, Fred. G.	Nov. 15, 1917	July 3, 1918	The Amalgamated Sugar Co.	Ogden, Utah
Templin, Dean Olin	Jan. 23, 1918	Feh. 1, 1918	University of Kansas	Lawrence, Kan.
Thomas, Irving S.	Nov. 1, 1918	Dec. 31, 1918	53 Peach Tree St.	Atlanta, Ga.
Thomson, A. D.	Nov. 20, 1917	Dec. 24, 1918	504 Oakland Bank of Savings Building.	Oakland, Calif.
Tipton, H. D.	Jan. 1, 1918	Nov. 27, 1918	32 Court St.	Brooklyn, N. Y.
Tracy, Frank Sedgwick	Feh. 9, 1918	Dec. —, 1918	C/o O. V. Tracy & Co.	Syracuse, N. Y.
Trefz, Edward F.	Sept. 1, 1917	Nov. 30, 1918	1617 Winona Boulevard	Los Angeles, Calif.
Treman, C. E.	Oct. 5, 1917	June 30, 1919		Ithaca, N. Y.
Tyler, C. B.			30 Church St.	New York City, N. Y.
Tyler, W. S.	Mar. 7, 1918	Mar. —, 1919	30 Church St.	New York City, N. Y.
Van Rensselaer, Miss Martha	Dec. 26, 1917	Jan. 1, 1919	Cornell University	Ithaca, N. Y.
Van Scoy, A. T.	Oct. 11, 1917	Jan. —, 1919	545 Terrace Ave.	Milwaukee, Wisc.
Van Sicklen, F. D.	June 13, 1917	Jan. —, 1918	Dodge, Sweeney & Co.	San Francisco, Calif.
Van Winkle, Mrs. N. C.	Aug. 15, 1917	Jan. —, 1918	79 Halfey St.	Newark, N. J.
Vories, H. F.	Dec. 20, 1917	Feh. 1, 1919	1108 East 53d St.	Chicago, Ill.
Walcott, F. C.	From beginning	Feh. 1, 1919	Bonhright & Co., 25 Nassau St.	New York City, N. Y.
Wallechlaeger, F. O.	Jan. 4, 1918	Dec. 31, 1918	Calif. Fruit Growers' Exchange	Los Angeles, Calif.
Ward, D. F.	June 6, 1918	Dec. —, 1918	9 Boston Fish Pier	Boston, Mass.
Wardwell, Miss Florence	Aug. 15, 1917	Jan. 1, 1919		Springfield Centre, N.Y.
Warland, W. S.	Oct. 17, 1917	Jan. 21, 1918		Wiscassett, Me.
Warfield, Joseph M.	Sept. —, 1917	June 30, 1919	17 South St.	Baltimore, Md.
Warmington, J. C.	Oct. 29, 1917	Nov. 27, 1918	326 W. Madison St.	Chicago, Ill.

Name	Service		Permanent Address	
	Entered	Terminated		
Warren, Frank M.	Nov. 11, 1917		Yeon Bldg.	Portland, Ore.
Warrington, G. A.	Sept. 11, 1917	June 30, 1919	Citizen's Bank Bldg.	Cincinnati, Ohio
Waters, Dr. Henry J.	Aug. 27, 1917	Dec. 5, 1917	Kansas City Star	Kansas City, Mo.
Wattles, G. W.	Aug. 15, 1917	Feh. 15, 1919	U. S. Natl. Bank of Omaha	Omaha, Neh.
Weed, J. S.	Apr. 2, 1918	July 1, 1918	Taylor Road	Short Hills, N. J.
Wells, Judge F. D.	From beginning	Aug. 15, 1917	32 Nassau St.	New York City, N. Y.
Wheeler, Harry A.	June 30, 1917	Feh. 1, 1919	Union Trust Company	Chicago, Ill.
Wheeler, John C.	Sept. 1, 1918	Feh. 1, 1919	30 Boston Fish Pier	Boston, Mass.
Whitcomb, Paul	June 27, 1918	Dec. 21, 1918	110 West 40th St.	New York City, N. Y.
White, Col. E. B.	Sept. 27, 1917	Apr. 22, 1918		Leesburg, Va.
White, John Beaver	From beginning	June 30, 1919	120 Broadway	New York City, N. Y.
Whitmarsh, Theodore F.	Aug. 16, 1917	June 30, 1919	339 West 77th St.	New York City, N. Y.
Whitney, C. R.	July 1, 1917	Feh. 28, 1918	1732 Church St. N. W.	Washington, D. C.
Whitney, Richard	Sept. 10, 1917	Dec. 1, 1918	14 Wall St.	New York City, N. Y.
Wicker, Miss Katherine	Aug. 6, 1917	Jan. 15, 1919	Maury High School	Norfolk, Va.
Wilhur, Dr. Ray Lyman	From beginning	June 30, 1919	Stanford University	Stanford Univ., Calif.
Williams, Arthur	Oct. 24, 1917	June 30, 1919	N. Y. Edison Co., 15th St. and Irving Pl.	New York City, N. Y.
Williams, Hon. Hamp	Aug. 24, 1917	Feh. 15, 1919		Hot Springs, Ark.
Williams, Richard R., Jr.	Oct. 19, 1917	Aug. —, 1918	17 Wall St.	New York City, N. Y.
Williamson, C. H.	Aug. —, 1917	June 30, 1919	U. S. Grain Corporation, 42 Broadway	New York City, N. Y.
Wilson, A. D.	Sept. 20, 1917	Mar. 1, 1919	University Farm	St. Paul, Minn.
Wilson, Clarence R.	Oct. 28, 1917	Feh. 15, 1919	Wilkins Bldg.	Washington, D. C.
Winslow, C. R.	Nov. 7, 1917	Dec. 14, 1918	C/o Nash Company, Essex Bldg.	Minneapolis, Minn.
Witkowsky, James	May 4, 1918	Nov. 30, 1918	4722 Greenwood Ave.	Chicago, Ill.
Wolfer, Henry	Oct. 7, 1917	Dec. 20, 1918	793 Summit Ave.	St. Paul, Minn.
Woodbury, O. H.	Jan. 8, 1918	Aug. 7, 1918	327 Huntingdon Ave.	Boston, Mass.
Woodman, E. F.	Aug. 15, 1917	Dec. — 1918	163 North Main St.	Concord, N. H.
Woodward, Prof. F. C.	June —, 1917	Jan. 1, 1918	1722 E. 56th St.	Chicago, Ill.
Woodward, Frank L.	Oct. 1, 1917	Mar. 15, 1919	1357 Williams St.	Denver, Colo.
Wrenn, J. E.	Dec. 17, 1917	Feh. 1, 1919	Commercial Trust Building	Philadelphia, Pa.
Wright, John L.	Sept. —, 1917		1756 Waverly Place	St. Louis, Mo.
Wyman, Phillips	July 16, 1917	Jan. 11, 1919	632 The Bourse	Philadelphia, Pa.
Yancey, C. E.	Apr. 1, 1918	Jan. 31, 1919		Liberty, Mo.
Yocum, Mrs. Helen W. (Woodhury, Miss Helen)	July 16, 1917	Dec. 31, 1918	Farm and Fireside, 381 Fourth Ave.	New York City, N. Y.
Yocum, T. W.	Aug. 15, 1917	Jan. 31, 1919	Farm and Fireside, 381 Fourth Ave.	New York City, N. Y.
Young, C. C.	Aug. 15, 1917	May 15, 1918	16 E. 9th St.	New York City, N. Y.
Zahriskie, G. A.	Dec. 15, 1917	June 30, 1919	Room 123, Produce Exchange	New York City, N. Y.

In compiling this Directory every effort has been used to secure correct information concerning each individual name
Corrections will be gladly received for a possible reprint.

(Signed) PERMANENT F. A. FUND,
115 Broadway, New York, N. Y.

23469

END OF
TITLE